

2025
LREMC
ANNUAL REPORT



To be The Light That
Empowers Our Communities



The Power of Light, The Strength of Community

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We are honored to present the Lumbee River EMC Annual Report for 2024, a reflection of our cooperative's achievements and steadfast commitment to our members and communities. This year's theme, The Power of Light, The Strength of Community, underscores both our mission and our vision: To be the light that empowers our communities.

Throughout this report, you will see how we've embraced the power of light, not only through the reliable electricity and fiber services we provide, but also through the innovation, knowledge and resources we share. Just as important, you will see the strength of community at work, in the ways we partner, support and stand alongside our members to help them thrive.

➤ The Power Of Light

Light is more than electricity, it represents progress, connection and reliability. In 2024, we continued to strengthen our infrastructure and invest in innovation to ensure that our members experience dependable power and high-quality fiber internet service. Since 1963, we have added over 3,000 miles of line and grown to serve more than 58,000 accounts, a testament to the trust our members place in us.

Reliability remained at the forefront of our operations as we made system improvements. In 2024, we continued to uphold strong service by maintaining our availability percentage to you the members at 99.97%, which means when outages occurred, our crews worked quickly and safely to restore service. Our dedication

to innovation also guided our efforts, with new technology and smart grid advancements helping us create a system that is stronger, more efficient and better prepared for the future. We upgraded and rebuilt our transformers, installed downline breakers and disconnect switches to help reduce outage size and restoration times. Through RIVR Tech, our fiber internet initiative, we expanded connectivity to more underserved areas, bridging the digital divide and providing families, schools and businesses with the high-speed service they need to thrive in today's world. The power of light continues to be the foundation of everything we do, ensuring that our members have what they need today while preparing for the opportunities of tomorrow.

➤ The Strength Of Community

Our strength comes from the communities we serve. Everything we do is guided by the belief that when our members succeed, we all succeed. In 2024, our commitment to education remained strong through the awarding of scholarships, funding \$62,000 in Bright Ideas classroom grants for teachers and the support of youth programs such as Youth Tour and local sports camps. These efforts reflect our dedication to investing in the future leaders of our communities.

Our partnerships also extended to the many local events that bring people together and strengthen the bonds we share. From Lumbee Homecoming to county fairs, we remained an active

participant in traditions that celebrate culture, history and togetherness. Our collaboration with Robeson Community College also extended beyond academics with the creation of a new athletic program, giving students opportunities to compete, earn scholarships and represent Robeson County on a larger stage.

Equally important was our ongoing support for members in need through initiatives such as LREMC Cares, which provided direct assistance to families facing financial challenges. Collaborating with the USDA's Rural Economic Development Loan and Grant Program brought critical funding to local businesses, helping them grow and create jobs right here at home. The strength of community shines brightest when we stand together, supporting one another, celebrating traditions and building a stronger future for all.

➤ Together, We Empower

As we look back on 2024, we are proud of the progress we've made and the resilience of our cooperative family. But more important, we look ahead with purpose. With The Power of Light as our foundation and The Strength of Community as our guiding force, Lumbee River EMC is ready to continue empowering members with reliable service, innovative solutions, and a spirit of cooperation that strengthens us all. Together, we are not only providing energy, we are empowering possibility.

LREMC Works Hard for You

1 CORINTHIANS 3:7

"So then neither is he that planteth anything, neither he that watereth; but God that giveth the increase."

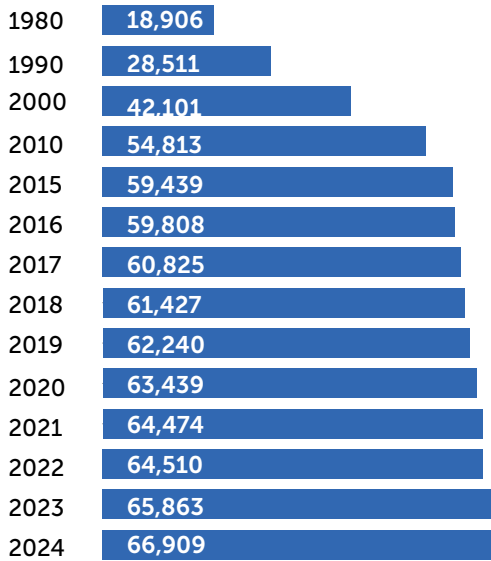
For 85 years, this cooperative has grown steadily, serving more members and reaching further into our communities. We work hard to plant and water, but we also recognize that true growth, whether in people, organizations, or communities, comes from God.

As we look forward, we trust Him to continue blessing our efforts with growth that is strong, steady, and purposeful.

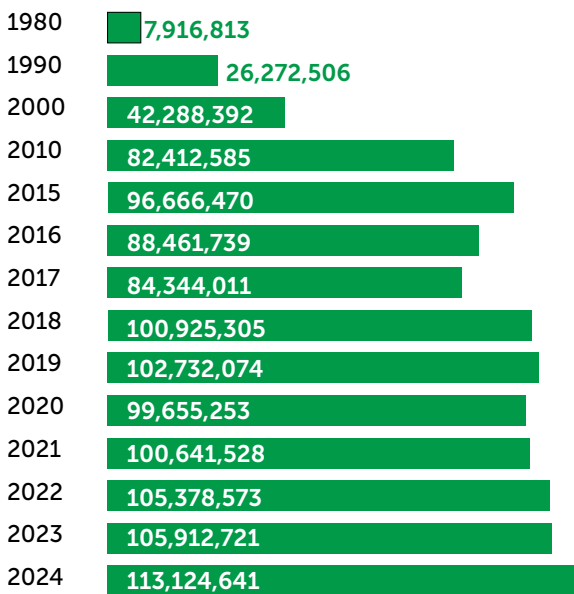


Jon T. Locklear,
President & CEO

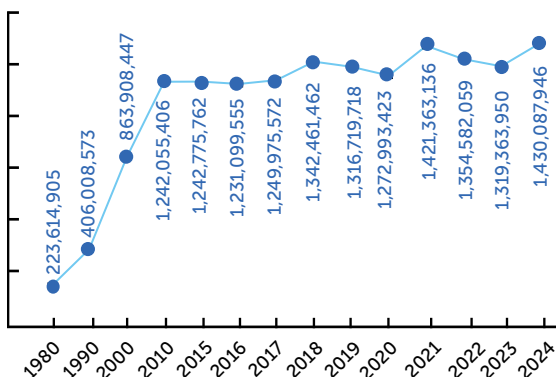
Active Services



Cost of Power



Kilowatt Hours Sold



2024 Financial Reporting

Balance Sheet as of December 31

	2024	2023
(Consolidated)		
Assets		
Utility Plant	\$311,892,586	\$293,735,035
Investments	63,189,086	59,113,076
Current Assets	41,413,138	35,493,845
Deferred Charges	3,207,455	588,468
Total Assets	\$419,702,265	\$388,930,424
Equities and Liabilities		
Membership Fees	\$589,435	\$579,265
Accumulated Comprehensive Loss	8,349,951	8,699,046
Patronage Capital	124,949,079	125,537,966
Other Equities	33,896,011	32,220,050
Total Equities	167,784,476	167,036,327
Long-Term Debt	\$192,739,225	175,169,997
Current Liabilities	51,241,607	39,236,200
Deferred Credits	7,936,957	7,487,900
Total Equities and Liabilities	\$419,702,265	\$388,930,424

Summary of Financial Performance

(Consolidated)		
Operating Revenue	\$168,667,175	\$156,674,715
Operating Expenses	162,637,747	151,430,015
Interest Expense	6,076,361	5,194,733
Net Margins	5,316,032	6,114,434
Net Plant	311,892,586	293,735,035
Total Assets	419,702,265	388,930,424
Member Equity	\$167,784,476	\$167,036,327

Operating Statistics

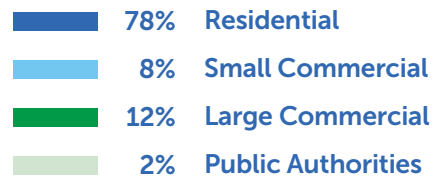
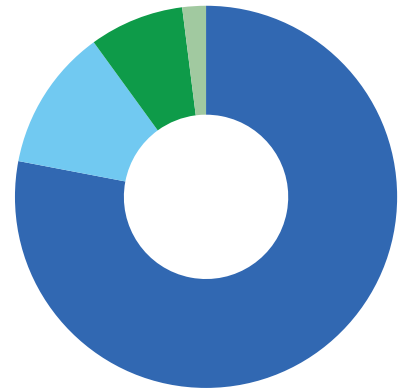
Total Active Services	66,909	65,863
Kilowatt-Hours Sold	1,430,087,946	1,319,363,950
Miles of Line	5,390	5,333
Estate and General Retirements	3,448,966	4,418,115
Number of Employees	135	123
Cost of Power	\$113,124,641	\$105,912,721

To view the cooperative business meeting please visit lumbeeriver.com

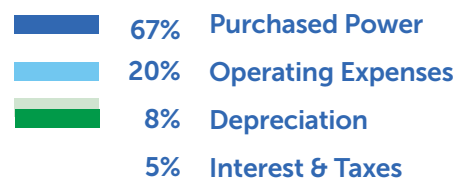
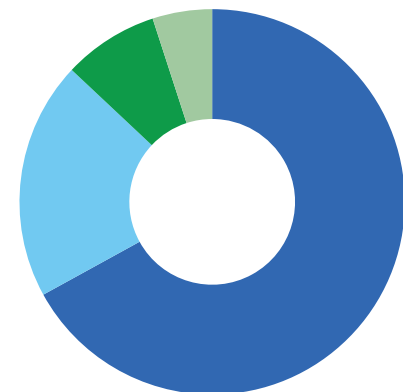
Statement of Operations & Patronage Capital

	2024	2023
(Consolidated)		
Operating Revenue	\$168,667,175	\$156,674,715
Operating Expenses		
Cost of Power	\$113,124,641	105,912,721
Cost of Sales	188,990	833,917
Transmission Expense	1,043	28,084
Distribution—Operation	3,915,669	3,582,063
Distribution—Maintenance	9,475,348	8,928,959
Consumer Accounts	2,578,943	1,949,847
Consumer Service	1,968,208	1,212,116
Administrative and General	16,203,526	14,392,361
Total Operating Expenses	\$147,456,368	\$136,840,068
Other Expenses		
Depreciation and Amortization	\$13,085,010	\$12,630,420
Taxes	2,096,369	1,959,527
Interest Expense	6,076,361	5,194,733
Total Other Expenses	21,257,740	19,784,680
Total Expenses	168,714,108	156,624,748
Operating Margins	\$(46,933)	\$49,967
Non-Operating Margins		
Patronage Allocations	\$3,699,742	\$4,378,424
Interest Income	291,360	229,765
Income from Equity Investments	1,219,027	1,088,101
Other	152,836	368,177
Total Non-Operating Margins	5,362,965	6,064,467
Net Margins	\$5,316,032	\$6,114,434
Consolidated Statements of Comprehensive Income		
Net Margins	\$5,316,032	\$6,114,434
Other Comprehensive Income (Loss)		
Net Gain (Loss) During Period	(349,095)	2,944,520
Amortization of Net Loss	0	0
Prior Service Credit	0	0
	(349,095)	2,944,520
Comprehensive Income	\$4,966,937	\$9,058,954
Patronage Capital—		
Beginning of Year	\$167,036,327	\$162,825,438
Margins	5,316,032	6,144,434
Retired Patronage Capital	(4,228,958)	(4,863,015)
Other Comprehensive Income	(349,095)	2,944,520
Transfers and Other Changes	0	14,950
Patronage Capital—End of Year	\$167,774,306	\$167,036,327

Electric Revenue



Allocation of Expense

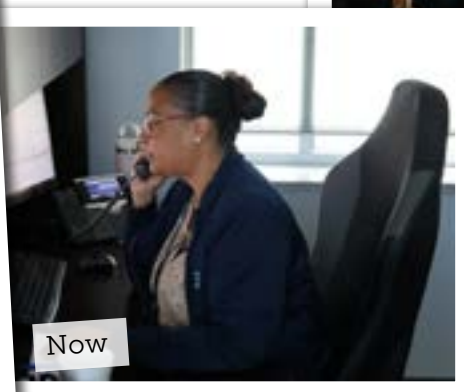


Our Past Sparks Our Future

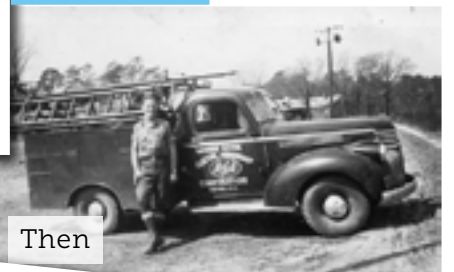
BOARD MEETING



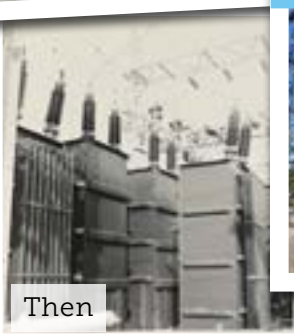
MEMBER SERVICES



OUR TRUCKS



SUBSTATION



LINEMEN



OFFICE BUILDING



Then



Now



**LUMBEE
RIVER EMC**

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